

Message Text

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ORIGIN IO-14

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FM SECSTATE WASHDC

TO AMEMBASSY PARIS PRIORITY

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NESCO

E.O. 11652 N/A

TAGS: AORG, UNESCO

SUBJECT: ADDITIONAL GUIDANCE FOR 94TH EXBD SPECIAL
COMMITTEE MEETING, MARCH 25 - APRIL 2, 1974

REFS: (A) PARIS A-856

(B) 94 EX/SP/1

ITEMS 1,2,3: NO GUIDANCE REQUIRED.

ITEM 4: SUBJECT OF SEPTEL (STATE 54763). BASIC U. S.
POSITION WAS SET FORTH LAST JULY IN U. S. OBJECTIVES AND
STRATEGIES STUDY, WHICH IN TURN WAS BASED ON ALLEN-HAAHR
MEMORANDUM OF FEBRUARY 7, 1973. (PERMDEL SHOULD HAVE
COPY OF THIS ON FILE, BUT ADDITIONAL COPIES POUCHED. MEMO
CONTAINS CONSIDERABLE BACKGROUND DATA WHICH U.S. REP COULD
DRAW FROM EFFECTIVELY FOR MEETING.) WE BELIEVE THAT IN
ORDER TO IMPLEMENT CONTINUALLY STEPS TO BE TAKEN TO
ACHIEVE THE STATED OBJECTIVES, IT IS NECESSARY TO DEVELOP
A METHOD OF PLANNING, PROGRAMMING, BUDGETING, AND EVALUAT-
ING, ASSESSING AND MONITORING OF RESULTS BEFORE CONTINUING
BLINDLY WITH PROGRAM IMPLEMENTATION OR THE INSTITUTION
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OF NEW PROGRAMS IN THE SAME FIELDS. A CONTINUOUS ROLL-OVER

SYSTEM OF THESE ELEMENTS IS ESSENTIAL TO EFFICIENT MANAGEMENT EFFORTS IN THE UNESCO MORASS OF DREAMS AND PROGRAMS. IT WOULD HOPEFULLY PERMIT PLANNING FOR AS EXTENDED PERIOD

AS IS NECESSARY, COMBINED WITH MEANS OF DEVELOPING PROGRAM STEPS INCREASINGLY REFINED AND READJUSTED IN THE LIGHT OF EXPERIENCE. SUCH A SYSTEM ALSO PERMITS SHIFTING GEARS IN PROGRAM EMPHASIS AT REGULAR INTERVALS SHOULD PROGRAMS PROVE UNWORKABLE OR UNDESIRABLE. MOST IMPORTANTLY, IT PROVIDES THE SECRETARIAT AND MEMBER STATES WITH THE MEANS TO MEASURE THE ORGANIZATION'S SUCCESS. THIS, UNFORTUNATELY, IS NOT NOW POSSIBLE.

ITEM 5: (A) WE CONTINUE TO SUPPORT POSITION ADVANCED BY U. S. DELEGATION DURING MEETING OF SPECIAL COMMITTEE OF 92ND EXBD, NAMELY, THAT GENERAL POLICY DEBATE, IF NOT ELIMINATED, SHOULD AT LEAST BE SHORTENED. THE RESOLUTION ENTITLED "CONCLUSIONS ARISING OUT OF THE GENERAL POLICY DEBATE" SHOULD BE ELIMINATED. IF RETAINED (IN SHORTENED FORM), GENERAL POLICY DEBATE SHOULD BE ON A GEOGRAPHIC BASIS, I.E. REGIONAL OR SUB-REGIONAL. TIME WOULD THUS BE SAVED AND INTERJECTION OF POLITICAL FACTORS MIGHT BE MINIMIZED.

(B) SPECIFIC GUIDANCE RE CREDENTIALS ISSUE PROVIDED SEPTEL (STATE 54764).

(C) AS TO ADDITIONAL GENERAL RECOMMENDATIONS FOR FUTURE GC'S, DEPT IS CONFIDENT THAT PERMREP'S EXTENSIVE CONFERENCE EXPERIENCE WILL BE BROUGHT TO BEAR TO ENABLE U. S. REP TO MAKE MOST EFFECTIVE CONTRIBUTION TO THIS DISCUSSION.

ITEM 6: WHILE, AS REFAIR SUGGESTS, SWEDISH AMENDMENT MIGHT FAIL TO OBTAIN 18TH GC APPROVAL, WE NEVERTHELESS TEND TO FAVOR FORMALIZATION OF THE PRESENT DE FACTO SITUATION IN WHICH INDIVIDUAL BOARD MEMBERS ACT AS GOVERNMENT REPRESENTATIVES. ADOPTION OF SWEDISH PROPOSAL WOULD ALSO SERVE TO ELIMINATE PRESENT ANOMALOUS SITUATION IN WHICH INDIVIDUAL BOARD MEMBERS ARE UNABLE TO SUCCEED

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THEMSELVES, THEREBY ENABLING GOVERNMENTS, AT THEIR DISCRETION, TO REAPPOINT SOMEONE, LIKE INCUMBENT U. S. BOARD MEMBER, WHO WAS APPOINTED FOR VERY SHORT PERIOD TO COMPLETE PREDECESSOR'S TERM.

ITEM 7: DEPT HAS NOT YET RECEIVED ANY OF BACKGROUND DOCUMENTATION MENTIONED 93 EX/SP/RAP/1. NEITHER HAVE WE RECEIVED ANY PORTIONS OF DG'S REPORT FORESEEN FOR

DISTRIBUTION "ABOUT MID-FEBRUARY." MOST IMPORTANT, WE ARE STILL AWAITING RAPORTEURS' FIRST DRAFT OF THEIR REPORTS. CAN PERMDEL ADVISE WHEN THESE LIKELY TO BE AVAILABLE?

ITEM 8: WE BELIEVE PERIODICITY OF DG'S REPORT SHOULD BE DETERMINED BY PRIMARY OBJECTIVE IT IS INTENDED TO SERVE (APART FROM ITS OBVIOUS UTILITY AS A BASIC RECORD), NAMELY, "AS BACKGROUND MATERIAL IN PREPARING PROPOSALS FOR THE FUTURE PROGRAMME". TO SERVE THIS PURPOSE EFFECTIVELY, WITHIN FRAMEWORK PROPOSED BY U. S. AND REPRESENTED BY FLOW CHART HAND-CARRIED BY BOARD MEMBER SULLIVAN, IT SHOULD BE AVAILABLE EARLY IN GC YEAR FOR SPRING EXBD'S REVIEW OF ACCOMPLISHMENTS OF LAST HALF OF PREVIOUS AND FIRST HALF OF CURRENT BIENNIA (U. S. FLOW CHART SHOULD BE AMENDED TO REFLECT THIS EXPANDED SCOPE OF EXBD'S REVIEW). EXBD'S RECOMMENDATIONS TO SECRETARIAT FOR INCORPORATION INTO DRAFT C/4 WOULD BENEFIT FROM THIS BROADER PURVIEW. WITH REFERENCE TO PARA 4 OF 94 EX/6, SECRETARIAT MIGHT ARGUE -- AND PROBABLY WILL -- THAT IT WOULD BE AS DIFFICULT TO PREPARE A REPORT OF THIS KIND AS IT WOULD A REPORT COVERING HALF OF THE GC YEAR AND WRITTEN DURING THE SUMMER. WE BELIEVE SECRETARIAT WOULD BE BETTER ADVISED TO THINK LESS ABOUT POSSIBLE DIFFICULTIES AND MORE ABOUT CONSIDERABLE ADVANTAGES THAT WOULD FLOW FROM HAVING REPORT AVAILABLE
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